

## Transformation Fact Sheet #2 – Sustainability and Transformation Plans (STPs)

As mentioned in our last [Transformation Fact Sheet](#), in October 2015, NHS England and its partners published their [Five Year Forward View](#). This sets out how the NHS should make sure everyone receives high quality care and has their health needs met over the next five years. Sustainability and Transformation Plans are the local response to the national forward view.

### What are the STPs?

Sustainability and Transformation Plans (STPs) are 5 year plans to 2020/21, or blueprints, designed to explain how local areas will respond to the NHS England Five Year Forward View's ambitions and challenges. Across the country 44 areas (referred as 'footprints' by the NHS) will be submitting an STP to NHS England on the 30<sup>th</sup> June 2016. Our 'footprint' area is Buckinghamshire, Oxfordshire and Berkshire West (South and North West Reading CCGs, Newbury and District CCG and Wokingham CCG).

Organisations such as NHS service providers, clinical commissioning groups and local authorities will be working together with local communities to deliver the plans set out in the STPs. The hope is that, through the STP structure, local relationships will be strengthened making it possible to deliver integrated care and achieve the aims of the Five Year Forward View. STPs will cover the period of October 2016 - March 2021.

### What information is going into the Sustainability and Transformation Plans?

NHS England wants the STPs to answer the question 'how can we close the gaps' in our services. The gaps they are looking at are:

#### **The health and wellbeing gap**

Preventing people from getting ill is one of the key challenges for the NHS to be sustainable. Much of the pressure on the NHS and hospital admissions is due to illnesses that could be avoided, such as diabetes or heart disease. The STPs need to look at ways to support people to improve their health and wellbeing through local and national programmes.

#### **Care and quality gap**

People's health needs are changing and so the NHS needs to change to meet these needs. People are living for longer and with more long-term conditions. Over their lives they'll need different types of care and support. Artificial boundaries between GPs, hospitals and community services need to be removed, or services need to be more joined-up. New technologies and ways of working must be encouraged and harnessed to improve the quality of care and patient experience and to ensure more people have good outcomes.

### Finance and efficiency gap

This gap is the difference between the current system's cost, and the expected growth in use of the services by 2020 if nothing is changed. Nationally the gap is identified as £22 billion. However, the gap also means organisations need to be making the BEST use of the resources that we have, eliminating waste and inefficiencies where they are found. The financial gap for Buckinghamshire, Oxfordshire and Berkshire West (BOB) is estimated to be about £500 million. In Oxfordshire the financial gap amounts to an estimated £176 million.

### How does the Sustainability and Transformation Plan fit in with Oxfordshire's transformation plans?

The BOB Sustainability and Transformation Plan is an umbrella plan, under which Oxfordshire health and care organisations will set out a more targeted transformation plan addressing local issues. At the moment, the BOB plans are identifying matters that can be tackled at the overall footprint scale, these include the following topics:

- Regional strategies for the three 'gaps' listed above
- Urgent and emergency care
- Primary care development (GP services, for example)
- Specialist Commissioning (care for rare diseases or particular conditions)
- Developing the workforce to meet local needs
- Preventing ill health, or improving public health.

### Who is leading this work?

David Smith, CEO of Oxfordshire Clinical Commissioning Group is leading the Buckinghamshire, Oxfordshire and Berkshire West STP process.

### Key dates for Sustainability and Transformation Plans

- **March 2016** - Publication of agreed 44 areas ('footprints') -
- **30 Mar 2016** - Almost all 'footprint' local leaders confirmed - David Smith, CEO of Oxfordshire Clinical Commissioning Group named leader
- **15 April 2016** - BOB level first return due, which contains 'high-level' priorities, gaps analysis and governance arrangements
- **30 June 2016** - Full BOB STPs submitted to NHS England for review
- **July 2016** - Formal assessment of STPs by NHS England
- **July 2016** - Regional discussions between national bodies and 'footprints' areas
- **April 2017** - The first 'additional funding' for STPs available, though whether there will be funding and amounts have not been confirmed.

### Where can I find out more?

Below are some documents where you can find out more about STPs

Local Government Association: ['The Role of Health and Wellbeing Boards in Sustainability Transformation Plans'](#)  
[National Voices NHS Planning Guidance - Short Members briefing](#)  
[NHS Confederation Transformation timeline](#)

[NHS Shared Planning Guidance: 2016/17-2020/21](#)

['Removing Barriers to Place Based Systems of Care' Jim Mackey at King's Fund Event](#)  
[King's Fund Sustainability Transformation Plans Support Materials](#)  
[Presentation to Oxfordshire County Council's Health Overview and Scrutiny Committee](#)

Keep checking our website for updates, but you can also find out more through the CCG, you can:

- **Sign up to Talking Health:** the CCG online consultation tool and we will send you notifications of the work and updates:  
[consult.oxfordshireccg.nhs.uk](http://consult.oxfordshireccg.nhs.uk)
- **Send a letter to the CCG:** Communications & Engagement Team Oxfordshire Clinical Commissioning Group, FREEPOST RRRKBZBTASXU, Jubilee House, 5510 John Smith Drive, Oxford Business Park South, OXFORD, OX4 2LH
- **Telephone:** 01865 334638
- **Email:** [cscsu.talkinghealth@nhs.net](mailto:cscsu.talkinghealth@nhs.net)